2023

Budget



May 2023

2023 Budget Overview

The 2023 Budget was prepared by staff taking into consideration the following:

- 2016 Asset Management Plan
- 2020 Road Needs Study
- Current Financial Markets and Stress on the Community
- CPI for Pay Grid Adjustments
- Other Municipalities and the County adjustment for 2023 COLA for staff and Council Wages:
 - Carleton Place 2%
 - Tay Valley Township 2%
 - Mississippi Mills 2%
 - Town of Perth 1.8%
 - Drummond North Elmsley 2%
 - Beckwith (set annually 2022=2.75%)
 - County (union 1.75%)
- Municipal, Provincial and Federal legislation/policy
- Strategic Plan (2016)
- Grant applications that are submitted will be brought forth with a report to Council if additional funds are required, etc. These are not included in the budget.
- Increase in insurance of approximately \$6,500 which was inclusive of the environmental policy added to cover the fuel tanks.
- Employee benefits change to remove orthodontics, increase dental from 80% to 100% up to \$1,500 for basic, change major from 50% to 80% up to \$1,500 and change chiropractor to \$500, with a total cost of \$3,500 for all employees.
- Not reducing the current service or level of service provided to the ratepayers.
- Funds for Casual/On-Call Operators to fill in for absences in Public Works during the winter months.
- Maintain a \$27,000 SCBA Reserve allocation for replacement when due.
- Requests from local boards/committees.

- Tax Levy transferred to reserves to be used in Capital Purchases included:
 - Administration \$76,000
 - Public Works \$350,000
 - Fire \$77,000
 - Recreation \$50,000
- An overall levy increase of 4.52% for the Municipal Tax Levy or \$148,160 with an additional \$15,000 or 0.46% from supplemental/new assessment for the 2023 year.

Background of Tax Rate, Tax Levy

| | Tax Rate Comparison 2010-2022 | | | | | | | |
|------|-------------------------------|---------------|--|------------|---------------|--|------------|---------------|
| | Tow | nship | | C | County | | Sch | ool |
| | | | | | | | | |
| | | % Change Over | | | % Change Over | | | % Change Over |
| Year | Rate | Previous Year | | Rate | Previous Year | | Rate | Previous Year |
| 2010 | 0.00480599 | 1.71% | | 0.00443520 | -2.75% | | 0.00241000 | -4.37% |
| 2011 | 0.00499487 | 3.93% | | 0.00431698 | -2.67% | | 0.00231000 | -4.15% |
| 2012 | 0.00514221 | 2.95% | | 0.00418354 | -3.09% | | 0.00221000 | -4.33% |
| 2013 | 0.00529648 | 3.00% | | 0.00410042 | -1.99% | | 0.00212000 | -4.07% |
| 2014 | 0.00567226 | 7.09% | | 0.00392978 | -4.16% | | 0.00203000 | -4.25% |
| 2015 | 0.00610801 | 7.68% | | 0.00379779 | -3.36% | | 0.00195000 | -3.94% |
| 2016 | 0.00720745 | 18.00% | | 0.00373000 | -1.78% | | 0.00188000 | -3.59% |
| 2017 | 0.00720745 | 0.00% | | 0.00376627 | 0.97% | | 0.00179000 | -4.79% |
| 2018 | 0.00720745 | 0.00% | | 0.00370048 | -1.75% | | 0.00170000 | -5.03% |
| 2019 | 0.00720745 | 0.00% | | 0.00369753 | -0.08% | | 0.00161000 | -5.29% |
| 2020 | 0.00720745 | 0.00% | | 0.00367114 | -0.71% | | 0.00153000 | -4.97% |
| 2021 | 0.00731556 | 1.50% | | 0.00371978 | 1.32% | | 0.00153000 | 0.00% |
| 2022 | 0.00746187 | 2.00% | | 0.00381449 | 2.55% | | 0.00153000 | 0.00% |

| | Levy Comparison 2010-2022 | | | | | | | | | |
|------|---------------------------|-----------|---------------|--|-------------|------------------|---------------|-----------|-------------------------|---------------|
| | | Township | | | | County | | | School | |
| | | Change | | | | | | | | |
| | | Over | % Change Over | | | Levy Change Over | % Change Over | | Levy Change Over | % Change Over |
| Year | Levy | Previous | Previous Year | | Levy | Previous Year \$ | Previous Year | Levy | Previous Year \$ | Previous Year |
| 2010 | \$1,274,427 | \$92,833 | 7.86% | | \$1,176,486 | \$35,633 | 3.03% | \$735,142 | \$9,714 | 1.32% |
| 2011 | \$1,415,113 | \$140,686 | 11.04% | | \$1,222,732 | \$46,246 | 3.93% | \$746,803 | \$11,661 | 1.59% |
| 2012 | \$1,570,913 | \$155,800 | 11.01% | | \$1,277,804 | \$55,072 | 4.50% | \$762,328 | \$15,525 | 2.08% |
| 2013 | \$1,689,494 | \$118,581 | 7.55% | | \$1,307,775 | \$29,971 | 2.35% | \$763,724 | \$1,396 | 0.18% |
| 2014 | \$1,883,377 | \$193,883 | 11.48% | | \$1,305,572 | -\$2,203 | -0.17% | \$765,231 | \$1,507 | 0.20% |
| 2015 | \$2,122,714 | \$239,337 | 12.71% | | \$1,319,844 | \$14,272 | 1.09% | \$766,013 | \$782 | 0.10% |
| 2016 | \$2,589,803 | \$467,089 | 22.00% | | \$1,340,276 | \$20,432 | 1.55% | \$762,381 | -\$3,632 | -0.47% |
| 2017 | \$2,632,667 | \$42,864 | 1.66% | | \$1,375,706 | \$35,430 | 2.64% | \$737,809 | -\$24,572 | -3.22% |
| 2018 | \$2,755,937 | \$123,270 | 4.68% | | \$1,414,965 | \$39,259 | 2.85% | \$734,585 | -\$3,224 | -0.44% |
| 2019 | \$2,895,918 | \$139,981 | 5.08% | | \$1,485,649 | \$70,684 | 5.00% | \$743,370 | \$8,785 | 1.20% |
| 2020 | \$3,031,658 | \$135,740 | 4.69% | | \$1,544,186 | \$58,537 | 3.94% | \$743,648 | \$278 | 0.04% |
| 2021 | \$3,135,392 | \$103,734 | 3.42% | | \$1,594,269 | \$50,083 | 3.24% | \$723,123 | -\$20,525 | -2.76% |
| 2022 | \$3,258,345 | \$122,953 | 3.92% | | \$1,665,658 | \$71,389 | 4.48% | \$735,685 | \$12,562 | 1.74% |

Note: Levy is the increase in the dollar value of taxation received, which includes NEW assessment from new homes being built, improvements to properties, etc.

What has caused some of the substantial increases over the 2010-2016 Years?

| | | Conctract Cost Change Over | % Change Over | | | | | |
|------|---------------|----------------------------|---------------|--------|-------------------|-----------|----------|------------------|
| Year | Contract Cost | Previous Year \$ | Previous Year | | | | | |
| 2010 | \$394,441 | -\$10,619 | -2.69% | | | | | |
| 2011 | \$405,314 | \$10,873 | 2.76% | | | | | |
| 2012 | \$428,318 | \$23,004 | 5.68% | | | | | |
| 2013 | \$417,125 | -\$11,193 | -2.61% | | | | | |
| 2014 | \$458,476 | \$41,351 | 9.91% | | | | | |
| 2015 | \$503,956 | \$45,480 | 9.92% | | 5 Year Contract - | | | |
| 2016 | \$535,412 | \$31,456 | 6.24% | 26.57% | New OPP cost | \$120,894 | Increase | over the 5 years |
| 2017 | \$540,179 | \$4,767 | 0.89% | | allocation | | | |
| 2018 | \$538,019 | -\$2,160 | -0.40% | | | | | |
| 2019 | \$538,809 | \$790 | 0.15% | | | | | |
| 2020 | \$547,361 | \$8,552 | 1.59% | | | | | |
| 2021 | \$534,397 | -\$12,964 | -2.37% | | | | | |
| 2022 | \$545,000 | \$10,603 | 1.98% | | | | | |

What has caused some of the substantial increases over the 2010-2016 Years?

| 0 | MPF Revenue C | Comparison 201 | 10-2022 | | | | | |
|------|---------------|--------------------|---------------|---------|-------------------|------------|----------|-------------------|
| | | Township | | | | | | |
| | | OMPF Revenue | | | | | | |
| | | Change Over | % Change Over | | | | | |
| Year | OMPF Revenue | Previous Year \$ | Previous Year | | | | | |
| 2010 | \$548,200 | -\$123,800 | 26.11% | | | | | |
| 2011 | \$546,700 | -\$1,500 | -0.27% | | | | | |
| 2012 | \$544,500 | -\$2,200 | -0.40% | | | | | |
| 2013 | \$510,800 | -\$33,700 | -6.19% | | OMPF Revenue | | | |
| 2014 | \$435,097 | -\$75,703 | -14.82% | -47.37% | received decrease | -\$425,100 | Decrease | from 2009 to 2018 |
| 2015 | \$347,400 | -\$87,697 | -20.16% | | from 2009 to 2018 | | | |
| 2016 | \$295,300 | -\$52,100 | -15.00% | | | | | |
| 2017 | \$251,100 | -\$44,200 | -14.97% | | | | | |
| 2018 | \$246,900 | -\$4,200 | -1.67% | | | | | |
| 2019 | \$313,200 | \$66,300 | 26.85% | | | | | |
| 2020 | \$321,700 | \$8,500 | 2.71% | | | | | |
| 2021 | \$330,700 | \$9,000 | 2.80% | | | | | |
| 2022 | \$332,100 | \$1,400 | 0.42% | | | | | |

2023 Residential Tax Rates and Effects

| Level of Government | 2023 Tax Rate | 2022 Tax Rate | Change over 2022 |
|---------------------|---------------|---------------|------------------|
| Lower Tier | 0.00759033 | 0.00746187 | 1.72% |
| County | 0.00388881 | 0.00381449 | 1.95% |
| Education | 0.0015300 | 0.0015300 | 0.00% |
| TOTAL | 0.01300914 | 0.01293482 | 1.59% |

The overall tax rate for 2023 is 1.59% increase. The tax rate for the lower tier would increase 1.72% on current assessment from 2022 due to the increase in new assessment 2.8% and an estimated 0.46% increase in supplementals to be receive in 2023. The current economy has seen CPI increases of 6.9% from October 2021 to 2022. Therefore, the tax levy and the tax rate realized is substantially lower than CPI.

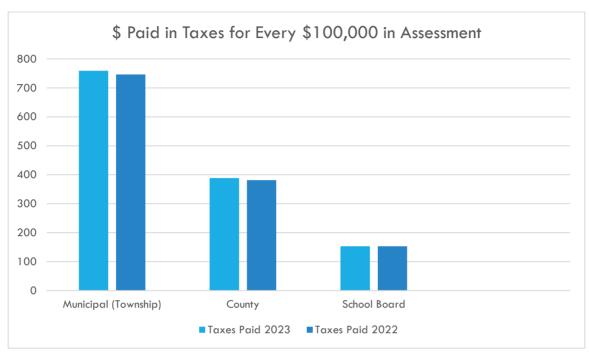
Based on an assessment of \$100,000 (and assuming there is no change in the assessed value between 2022 and 2023) the result would be an increase in taxes owing, in the amount of \$20.27 from 2022 to 2023, of which \$12.84 is Township and \$7.43 is County.

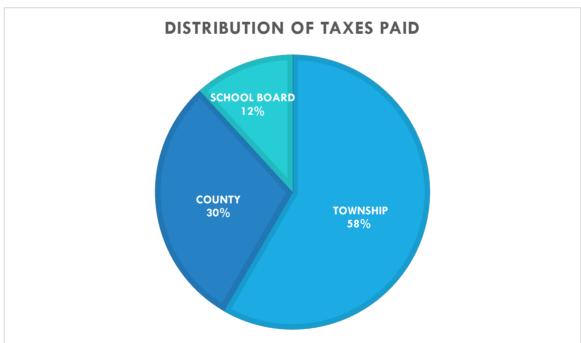
The average residential assessment has not changed in value in Montague as the Province has postponed the reassessment from 2020 again in 2023. The median assessment for the Township of Montague is \$236,000.

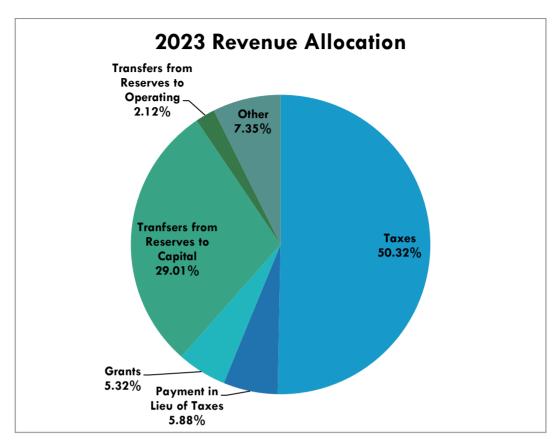
What does this mean for the ratepayers?

| Year | Median | Township | County | School | Total |
|------------|-------------|----------|------------------|--------|----------|
| | Single- | Tax | Tax | Tax | Taxes |
| | Family | | | | Owing |
| | Dwelling | | | | |
| 2022 | \$236,000 | 1,761.00 | 900.22 | 361.08 | 3,022.30 |
| 2023 | \$236,000 | 1,791.32 | 917.76 | 361.08 | 3,070.16 |
| Difference | \$ 0 | \$30.32 | \$1 <i>7</i> .54 | \$0 | \$47.86 |

Where do my taxes go?



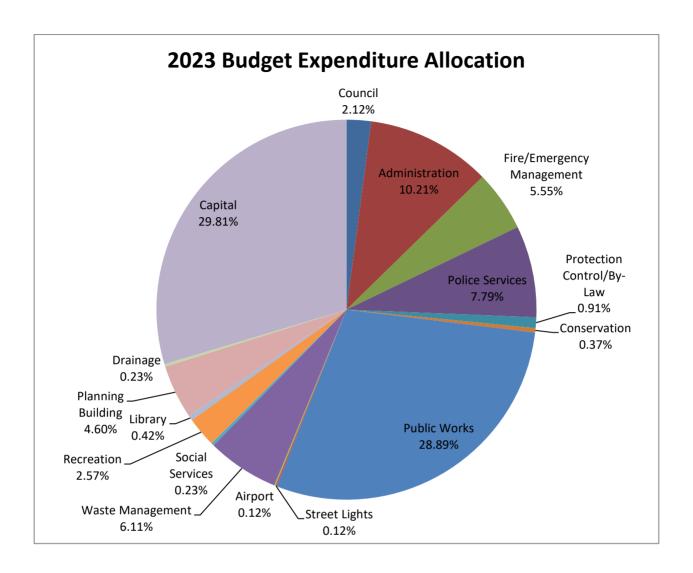




| | 2023 % of Budget | 2023 Budget |
|--------------------------------------|---------------------|----------------|
| Taxes | 50.27% | 3,440,230 |
| Payment in Lieu of Taxes | 5.87% | 401,800 |
| Grants | 5.32% | 364,100 |
| Transfers from Reserves to Capital | 28.99% | 1,984,000 |
| Transfers from Reserves to Operating | 2.12% | 145,000 |
| Other | 7.43% | 508,500 |
| TOTAL | 100.00% | 6,843,630 |

2023 Revenue Sources

| 2023 Budget - Income | | | | |
|----------------------------------|-------------|-----------|----------|---------|
| | | 2000 | | 0/ |
| | 2023 | 2022 | | % |
| | Budget | Budget | Variance | Change |
| Taxation - Operating | 3,440,230 | 3,277,070 | 163,160 | 4.98% |
| PILs | 401,800 | 401,800 | 0 | 0.00% |
| Grants | 314,100 | 332,100 | -18,000 | -5.42% |
| Other Municipal - | 135,800 | 136,800 | -1,000 | -0.73% |
| Administration | 32,500 | 32,500 | 0 | 0.00% |
| Fire/ Emergency Management | 9,300 | 7,800 | 1,500 | 19.23% |
| Police Services | 6,600 | 6,600 | 0 | 0.00% |
| Protection Control/By-Law | 19,000 | 19,000 | 0 | 0.00% |
| Public Works | 117,000 | 101,500 | 15,500 | 15.27% |
| Street Lights | | 0 | 0 | 0.00% |
| Waste Management | 23,900 | 61,750 | -37,850 | -61.30% |
| Recreation | 2,600 | 2,600 | 0 | 0.00% |
| Library | 6,800 | 6,800 | 0 | 0.00% |
| Planning Building | 145,000 | 130,000 | 15,000 | 11.54% |
| Drainage | 4,000 | 4,000 | 0 | 0.00% |
| Transfer from Reserves Operating | 145,000 | 119,500 | 25,500 | 21.34% |
| TOTAL OPERATING | 4,803,630 | 4,639,820 | 163,810 | 3.53% |
| | 2023 Budget | | 0 | |
| Taxation for Capital | 6,000 | 6,000 | 0 | 0.0% |
| Grants - Capital | 115,000 | 140,000 | -25,000 | -17.9% |
| Reserves Transfer to Capital | 1,694,000 | 2,023,500 | -329,500 | -16.3% |
| Development Charges | 101,000 | 25,000 | 76,000 | 304.0% |
| Gas Tax | 124,000 | 0 | 124,000 | 100.0% |
| TOTAL CAPITAL | 2,040,000 | 2,194,500 | -154,500 | -7.0% |
| | | | | |
| Total Revenue | 6,843,630 | 6,834,320 | 9,310 | 0.1% |



| 2023 Expenditures | 2023 % of Budget | 2023 Budget |
|---------------------------|---------------------|-------------|
| Council | 2.12% | 145,100 |
| Administration | 10.21% | 698,570 |
| Fire/Emergency Management | 5.55% | 380,140 |
| Police Services | 7.79% | 533,200 |
| Protection Control/By-Law | 0.91% | 62,370 |
| Conservation | 0.37% | 25,500 |
| Public Works | 28.89% | 1,977,350 |
| Street Lights | 0.12% | 8,500 |
| Airport | 0.12% | 8,000 |
| Waste Management | 6.11% | 418,350 |
| Social Services | 0.23% | 15,900 |
| Recreation | 2.57% | 175,900 |
| Library | 0.42% | 29,000 |
| Planning Building | 4.60% | 314,850 |
| Drainage | 0.23% | 15,900 |
| Capital | 29.81% | 2,040,000 |
| | | |
| TOTAL | 100.00% | 6,843,630 |

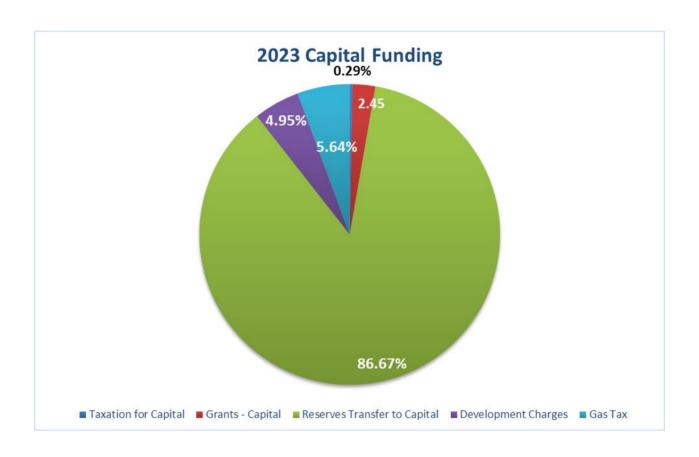
| 2023 Budget - Expenses | | | | |
|------------------------------|-----------|-----------|----------|----------|
| | 2023 | 2022 | | % |
| | Budget | Budget | Variance | Change |
| Council | 145,100 | 137,800 | 7,300 | 5.30% |
| Administration | 113,100 | 137,000 | 7,500 | 3.3070 |
| Capital | 150,000 | 90,000 | 60,000 | 66.67% |
| Operating | 697,270 | 643,350 | 53,920 | 8.38% |
| Elections | 1,300 | 18,000 | -16,700 | -92.78% |
| Total Administration | 848,570 | 751,350 | 97,220 | 12.94% |
| Fire/Emergency Management | 0 10,570 | 731,330 | 37,220 | 12.5 170 |
| Capital | 565,000 | 0 | 565,000 | 100.00% |
| Operating | 380,140 | 374,740 | 5,400 | 1.44% |
| Total Fire/Emerg. Management | 945,140 | 374,740 | 570,400 | 152.21% |
| Police Services | 2 .2,2 .0 | 2, | 2.0,100 | |
| Capital | | 5,000 | -5,000 | 100.00% |
| Operating | 533,200 | 555,200 | -22,000 | -3.96% |
| Total Police Services | 533,200 | 560,200 | -27,000 | -4.82% |
| Protection Control/By-Law | 62,370 | 60,970 | 1,400 | 2.30% |
| Conservation | 25,500 | 25,000 | 500 | 2.00% |
| Public Works | | | | |
| Capital | 1,314,000 | 2,160,000 | -846,000 | -39.17% |
| Operating | 1,977,350 | 1,833,750 | 143,600 | 7.83% |
| Total Public Works | 3,291,350 | 3,993,750 | -702,400 | -17.59% |
| Street Lights | 8,500 | 7,000 | 1,500 | 21.43% |
| Airport | , | , | , | |
| Capital | 6,000 | 6,000 | 0 | 0.00% |
| Operating | 8,000 | 8,000 | 0 | 0.00% |
| Total Airport | 14,000 | 14,000 | 0 | 0 |
| Waste Management | 418,350 | 435,100 | -16,750 | -3.85% |
| Social Services | 15,900 | 15,900 | 0 | 0.00% |
| Recreation | 175,900 | 186,490 | -10,590 | -5.68% |
| Library | 29,000 | 23,800 | 5,200 | 21.85% |
| Planning Building | 314,850 | 222,320 | 92,530 | 41.62% |
| Drainage | 15,900 | 25,900 | -10,000 | -38.61% |
| | · | | | |
| Total Capital | 2,040,000 | 2,261,000 | -221,000 | -9.77% |
| Total Operating | 4,803,630 | 4,573,320 | 230,310 | 5.04% |
| | | | | |
| Total Expenses | 6,843,630 | 6,834,320 | 9,310 | 0.14% |

| | 2023 Budget |
|-------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| C | APITAL PROJECTS/PURCHASES |
| Department/Project | Item |
| Administration: Municipal Complex (Fire and PW Engineered drawings) \$150,000 | A report was completed on the potential energy savings and the requirements of a new PW and Fire complex to address health and safety concerns, lack of space and mitigate spending money on additional buildings/additions. A new complex was proposed for PW and Fire on the current Municipal property at 6547 Roger Stevens Drive. |
| Fire: Tanker \$550,000 | The current tanker is beyond the 20-year lifecycle for a front - line tanker and needs to be replaced. The intent is to keep the 2001 as a secondary tanker to provide additional service to the community. |
| Fire: Water Rescue Vessel, Suits and Life Jackets \$15,000 | The departments need to replace expired gear. |
| Public Works: Tandem Truck \$350,000 | Replace the 2011 International Tandem. |
| Public Works: Grader Attachment - Roller \$30,000 | This attachment will assist in compacting the new granular being placed on the roadway and prevent some of the loss into the ditches. |
| Public Works: Roads \$725,000 | \$40,000 for McGuire Road surveying, legal and hydro pole relocation. \$10,000 for Pinery Road survey and legal, with an anticipation of \$230,000 for realignment to occur in 2024). \$410,000 Code Road Surface (2.6km will get a SST and the existing gravel portion will get a DST with new granular base) \$90,000 Ford Road Surface. \$175,000 Kelly Jordan Micro-Surfacing. |
| Public Works: Storage Shed \$200,000 | If Council chooses to not proceed with a Municipal Complex for PW and Fire there is a need for a new Storage Shed. (Also, Fire will need at least two (2) additional bays added-\$500,000+) |
| Public Works: Reflectometer (Shared with DNE) \$5,000 | This tool would be used on an annual basis to check the reflective signs to ensure they meet regulation. |

| Recreation: Roof on Post Office and Insulating Storage Room Wall \$5,000 | The roof on the old building at 657 Rosedale Road needs to be replaced and the back wall in the storage area needs an interior wall built and insulation. |
|--------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------|
| Airport \$6,000 | TBD – We have not been provided numbers from the Commission/Town of Smiths Falls |
| Police: Traffic Speed Spy \$5,000 | To purchase an additional unit based on the usage so far in 2022. |

| 2023 Budget OPERATIONAL PROJECTS/PURCHASES | | | | | | |
|--------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|--|--|
| Department/Project | ect Item | | | | | |
| Administration: Pay Equity Review \$10,000 | This review needs to be completed every 5 years as per legislation. The last review was in 2013. | | | | | |
| Administration: Asset Management Plan Update \$70,000 | The current plan is from 2016 and new requirements as per O.Reg 588/17 need to be addressed. The Plan needs to be updated and corrected and provided in a useable document so staff can keep updated on an annual basis. | | | | | |
| Administration/Planning: Zoning By-Law Update \$25,000 | Once the Official Plan Amendment has been completed and the Township is waiting on approval by County the Zoning By-Law will be updated. | | | | | |

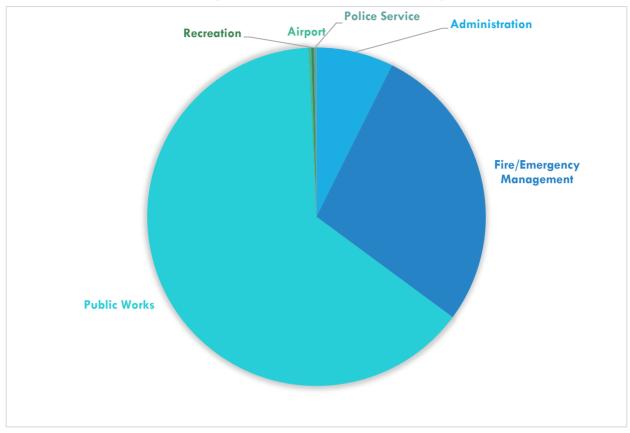
2023 Capital Budget — Revenues (How are Capital projects being funded?)



2023 Capital Funding

| | EVDENOE | , | | DEV | | IN 0 A | | | | | |
|------------------------------------------------------|----------------------|--------------|--------------|-----------|------------|------------|-----------|----------------------|--|--|--|
| CAPITAL PROJECT | EXPENSE \$ | Grants | Gas Tax | T | DC Charges | | Taxes | Total | | | |
| Equipment Replacement | i i | 0.00 | | 110001100 | | 1101011010 | 1 33210 0 | 1 0 00.1 | | | |
| Tandem Plow | 350,000 | | | 350,000 | | | | 350,000 | | | |
| Roller Attachment for Grader | 30,000 | | | 300,000 | 30,000 | | | 30,000 | | | |
| Reflectometer | 5,000 | | | | 5,000 | | | 5,000 | | | |
| | 2,222 | | | | ,,,,,, | | | 0 | | | |
| Storage Building | 200,000 | | | 200,000 | | | | 200,000 | | | |
| J J | 585,000 | 0 | 0 | 550,000 | | 0 | 0 | 585,000 | | | |
| Surface Treatment or Low Cost Bituminous (LCB) | | | | , | , | | | , | | | |
| Code (budgeted 2022 - unspent, SST) | 410,000 | 25,000 | 124,000 | 261,000 | | | | 410,000 | | | |
| McGuire Road - legal and survey | 40,000 | | , | 40,000 | | | | 40,000 | | | |
| Pinery Alignment | 10,000 | | | 10,000 | | | | 10,000 | | | |
| MicroSurface (Kelly Jordan) | 175,000 | | | 175,000 | | | | 175,000 | | | |
| Ford Road | 90,000 | 90,000 | | 0 | | | | 90,000 | | | |
| | 725,000 | 115,000 | 124,000 | 486,000 | | | 0 | 725,000 | | | |
| Asphalt or High Class Bituminous (HCB) | -, | ., | , | | | | | - , | | | |
| | | | | | | | | 0 | | | |
| | | | | | | | | | | | |
| | 0 | 0 | 0 | 0 | | | 0 | 0 | | | |
| Administration Capital | | | | | | | | 0 | | | |
| Pay Equity Review | 10,000 | | | 10,000 | | | | 10,000 | | | |
| Facilities Buildings replacement - engineering/plans | 150,000 | | | 150,000 | | | | 150,000 | | | |
| Zoning By-Law Update | 25,000 | | | 25,000 | | | | 25,000 | | | |
| AMP Update | 70,000 | | | 70,000 | | | | 70,000 | | | |
| | 255,000 | 0 | | 255,000 | 0 | 0 | 0 | 255,000 | | | |
| Airport Capital | 6,000 | | | | | | 6,000 | 6,000 | | | |
| Police | 5,000 | | | 5,000 | | | | 5,000 | | | |
| Fire Tanker & Water Rescue (\$15k) | 565,000 | | | 503,000 | 62,000 | | | 565,000 | | | |
| Recreation Capital - roof/insulation | 5,000 | | | 5,000 | | | | 5,000 | | | |
| TOTAL | 2,146,000 | 115,000 | 124,000 | 1,296,000 | 97,000 | 0 | 6,000 | 2,146,000 | | | |
| Our and the Demonstration and | | | | | | | | | | | |
| Summary by Department | 1 210 000 | 115 000 | 104.000 | 4 026 000 | 25.000 | 0 | 0 | 4 240 000 | | | |
| Public Works Administration | 1,310,000 255,000 | 115,000 0 | 124,000 0 | | | | 0 | 1,310,000 255,000 | | | |
| Police Service | 5,000 | 0 | 0 | | | | 0 | 5,000 | | | |
| Fire | 565,000 | 0 | 0 | | - | - | 0 | 565,000 | | | |
| Airport | 6,000 | 0 | 0 | 0 | 0 | 0 | 6,000 | 6,000 | | | |
| Recreation | 5,000 | 0 | 0 | | | | 0 | 5,000 | | | |
| | 2,146,000 | 115,000 | 124,000 | 1,799,000 | 97,000 | 0 | 6,000 | 2,146,000 | | | |

2023 Capital Budget – Expenses



2023 Budget Reserves

(Including the surplus allocation from 2021 Year End)

| RESERVES & RESERVE FUNDS | BALANCE, Jan. 1, 2023 | 2022 Surplus Allocation | 2023 Transactions | BALANCE, Dec 31, 2023 |
|------------------------------------------------------------------------|--------------------------|----------------------------|---------------------------|------------------------------------------------|
| RESERVES SET ASIDE FOR SPECIFIC PURPOSES: | | | | |
| For Working Capital | 602,831.00 | | | 602,831.00 |
| | , | | | <u>, </u> |
| For Contingencies | 354,298.21 | | -20,000.00 | 334,298.21 |
| For Police & Protection Services | 92,693.00 | | -5,000.00 | 87,693.00 |
| | | | | |
| For Fire Area (First Response) | 19,148.61 | | | 19,148.61 |
| Elections | 8,930.09 | | | |
| Budget Expense - Election 2022 | | | 5,000.00 | 13,930.09 |
| Municipal Drains | 35,746.00 | | | |
| Budget Revenue - Drainage Projects | | | | |
| Budget Expense - Drainage | | | | 35,746.00 |
| Water & Sewer Reserve | 214,114.25 | | 35,000.00 | 249,114.25 |
| Operating from 2022 | 10,999.00 | | · · | 10,999.00 |
| Building and Planning Reserve - Operating | 38,457.00 | | | 38,457.00 |
| RESERVES SET ASIDE FOR CAPITAL PURPOSES: | | | | |
| General Government | 1,147,445.61 | | | |
| Budget Revenue | .,, | | | |
| Budget Revenue - Municipal complex - planning/engineering/ contingency | | | -150,000.00 | |
| Budget Expense - New municipal complex | | | 51,000.00 | |
| Budget Expense - Adminsitration | | | 20,000.00 | |
| | | | | 1,068,445.61 |
| Public Works - Capital | 1,784,273.72 | | | |
| Budget Revenue - Storage Building | .,, | | -200,000.00 | |
| Code Road | | | -261,000.00 | |
| Pinery Road - legal and surveying | | | -10,000.00 | |
| McGuire Alignment MicroSurface - Kelly Jordan | | | -40,000.00 -175,000.00 | |
| IVIIOTOGUITAGG - IXGIIY GOLGATI | | | -173,000.00 | |
| Budget Expense - roadways | | | 200,000.00 | 1,298,273.72 |
| Public Works - Equipment Replacement | 40,475.08 | | | |
| Budget Revenue - Tandem Truck | , | | | |
| | | | | |
| Budget Expense - equipment | | | 150,000.00 | 190,475.08 |
| Public Works - Winter Control | 85,000.00 | | -20,000.00 | 65,000.00 |
| Public Works - Calcium Control | 40,000.00 | | | 40,000.00 |
| Public Works - Special Projects | 53,500.00 | | | 53,500.00 |
| Recreation Committee | 2,967.00 | | | 2,967.00 |
| | | | | |
| Airport | 48,512.38 | | | 48,512.38 |

2023 Budget Reserves Continued

| Fire Department | 469,628.70 | | | |
|------------------------------------------------------------|--------------|------|-------------|--------------|
| Budget Revenue - Tanker and \$15k water rescue | | | | |
| Budget Expense - SCBA's Reserve | | | 27,000.00 | |
| Budget Expense | | | 50,000.00 | 546,628.70 |
| Recreation - Septic & fencing | 219,723.89 | | | |
| | | | | |
| Library Roof, Insulation | | | -5,000.00 | |
| Recreation Expense | | | 50,000.00 | |
| | | | | 264,723.89 |
| OBLIGATORY RESERVE FUNDS: | | | | |
| Gas Tax | 307,115.58 | | | |
| 2022 grant allocation | | | 124,000.00 | |
| in budget not on Capital Reserve for 2022 | | | · | |
| Roads - Capital Schedule - Code | | | -124,000.00 | 307,115.58 |
| One-Time Provincial Funding Reserve | 363,623.00 | | | |
| Pay Equity Review | | | -10,000.00 | |
| AMP update | | | -70,000.00 | |
| Zoning By-Law Update | | | -25,000.00 | |
| | | | | 258,623.00 |
| Social Services - Operating Reserve | 31,007.00 | | | |
| | | | | 31,007.00 |
| Development Charges | 131,697.91 | | | |
| Budget Revenue - to recreation - cost sharing Smiths Falls | | | -5,000.00 | |
| Budget Revenue - Reflectometer | | | -5,000.00 | |
| Grader Roller Attachment | | | -30,000.00 | |
| Fire Tanker | | | -62,000.00 | |
| Interest | | | 1,000.00 | |
| Budget Expense - contributions | | | 101,218.00 | 131,915.91 |
| Parkland | 93,685.21 | | | |
| Budget Expense - contributions | 55,553.21 | | 7,500.00 | 101,185.21 |
| OCIF Reserve | 19,504.07 | | 115,000.00 | |
| Budget Revenue - Ford Road | , | | -115,000.00 | 19,504.07 |
| Total | 6,215,376.31 | 0.00 | -395,282.00 | 5,820,094.31 |
| · • • • • • • • • • • • • • • • • • • • | 0,210,010.01 | 3.00 | 000,202.00 | 0,020,007.01 |

Note: Obligatory Reserves are reserves that must be utilized for a specific purpose set out from the funding provider (Province, Federal) or the Act (Development Charges).

How Did We Compare to Other Municipalities in Lanark County in 2022?

| Tax Comparison - Lanark County | | | | | | | |
|--------------------------------|----------------|---------------|----------------------------|--|--|--|--|
| | MPAC Median | | | | | | |
| Municipality | SFD Assessment | 2022 Tax Rate | Total Municipal Tax | | | | |
| Drummond North Elmsley | 251,000 | 0.00395496 | \$992.69 | | | | |
| Tay Valley | 225,000 | 0.00470969 | \$1,059.68 | | | | |
| Lanark Highlands | 197,000 | 0.00554152 | \$1,091.68 | | | | |
| Beckwith | 375,000 | 0.00301547 | \$1,130.80 | | | | |
| Montague | 236,000 | 0.00746187 | \$1,761.00 | | | | |
| Mississippi Mills | 334,000 | 0.005503 | \$1,838.00 | | | | |
| Perth | 228,000 | 0.00866505 | \$1,975.63 | | | | |
| Carleton Place | 289,000 | 0.00709894 | \$2,051.59 | | | | |

Note: Based on the Median Assessment Montague is middle of the pack for the amount of taxes paid.

| TOTAL ASSESSI COMPARISON - Land | | TOTAL LEVY COMPARISO Lanark County | |
|------------------------------------|-----------------------------|-------------------------------------|--------------------|
| Municipality | TOTAL Assessment 2022 | Municipality | TOTAL Levy 2022 |
| Montague | 450,510,400 | Montague | 3,317,646 |
| Perth | 795,378,118 | Beckwith | 4,311,812 |
| Lanark Highlands | 928,836,130 | Drummond North Elmsley | 4,748,878 |
| Drummond North Elmsley | 1,223,284,134 | Lanark Highlands | 5,015,851 |
| Tay Valley | 1,314,741,499 | Tay Valley | 6,291,206 |
| Beckwith | 1,434,587,913 | Perth | 8,435,710 |
| Carleton Place | 1,667,098,236 | Mississippi Mills | 12,587,575 |
| Mississippi Mills | 2,251,314,440 | Carleton Place | 13,261,739 |

Note: Montague has the lowest total assessment in which to receive taxes from and operates on the lowest amount of taxes charged by almost \$1,000,000.

| TOTAL HouseHold Count COMPARISON - Lanark County | | | TOTAL Land Size COMPARISON - Lanark County | | |
|--------------------------------------------------|----------------------------------|------|--------------------------------------------|------------------------------------------|--|
| Municipality | TOTAL Household Count 2021 | | Municipality | TOTAL Land Size - Census Canada | |
| Montague | 1,620 | | Carleton Place | 10 | |
| Lanark Highlands | 3,079 | | Perth | 12 | |
| Perth | 3,395 | | Beckwith | 241 | |
| Beckwith | 3,445 | | Montague | 278 | |
| Drummond North Elmsley | 3,822 | Drur | nmond North Elmsley | 366 | |
| Tay Valley | 3,997 | | Mississippi Mills | 520 | |
| Carleton Place | 4,956 | | Tay Valley | 554 | |
| Mississippi Mills | 6,138 | | Lanark Highlands | 1,033 | |

Note: Montague has the fewest number of households or residential units by almost 1,460 households in which to assess and charge taxes. The Land size is in sq.km.

DETAILED OF EACH DEPARTMENT

Township of Montague Taxation & Other Revenue

For the Year 2023

| | 202 Budget | 2022 Actual | 2023 Proposed Budget | Notes |
|--------------------------------------------------------|---------------|----------------|-------------------------|--------------------------------------------|
| REVENUE | | | | |
| Taxation | | | | |
| 110-100-4010 - Municipal Levy | 3,242,070 | 3,242,072 | 3,390,230 | 2.8% New Assessment + 1.72% increase |
| 110-115-4010 - Municipal Levy Supp | 50,000 | 72,549 | 60,000 | Based off actuals the last couple of years |
| 110-125-4010 - Municipal Levy Write Off | (15,000) | (1,169) | (10,000) | Based on previous years |
| Total Taxation: | 3,277,070 | 3,313,452 | 3,440,230 | |
| Payments In Lieu | | | | |
| 110-132-4010 - Hydro Municipal | 225,000 | 223,387 | 225,000 | |
| 110-133-4010 - Railway Municipal | 19,000 | 19,040 | 19,000 | |
| 110-134-4010 - Rideau Canal Municipal | 5,800 | 6,057 | 5,800 | |
| 110-135-4010 - Tax Assistance Municipal | 7,000 | 10,216 | 7,000 | |
| 110-135-4025 - PIL Gallipeau Center Smiths Falls | 145,000 | 145,631 | 145,000 | |
| Total Payments In Lieu: | 401,800 | 404,331 | 401,800 | |
| Provincial Grants | | | | |
| 110-140-4080 - OMPF-Ontario Municipal Partnership Fund | 332,100 | 332,100 | 314,100 | 2023 Allocation notice received |
| Total Provincial Grants: | 332,100 | 332,100 | 314,100 | |
| Fees & Charges | | | | |
| 110-150-5025 - General Bank Account Interest | 50,000 | 41,960 | 50,000 | |
| 110-150-5040 - Misc Revenue | | 75 | | |
| 110-150-5043 - NSF Charges | 100 | | 100 | |
| 110-150-5046 - OPP Record Checks | 1,500 | 960 | 1,500 | |
| 110-150-5055 - Penalty/Interest Tax Arrears | 75,000 | 70,935 | 75,000 | |
| 110-150-5070 - POA - Provincial Offences & By-Laws | 8,000 | (4,548) | 8,000 | |
| 110-150-5079 - Sale of Maps/Plans/Photo Copies etc. | | 28 | | |
| Total Fees & Charges: | 134,600 | 109,410 | 134,600 | |
| Licences & Permits | | | | |
| 110-155-5204 - Camping Park Licences | 100 | | 100 | |

Report Date 2023-01-11 3:23 PM

110-155-5207 - Chip Wagon Licences 110-155-5213 - Lottery Licences

Total Licences & Permits:

Total REVENUE:

Township of Montague Taxation & Other Revenue

For the Year 2023

| 202 Budget | 2022 Actual | 2023 Proposed Budget | Notes |
|---------------|----------------|-------------------------|--------------------------------------------|
| 100 | | 100 | |
| 2,000 | | 1,000 | COVID has resulted in reduced lottery fees |
| 2,200 | 0 | 1,200 | |
| 4,147,770 | 4,159,293 | 4,291,930 | |

Township of Montague Statement of Revenues and Expenses-Council For the Year 2023

| | 2022 Budget | 2022 Actual | 2023 Proposed Budget | Notes |
|---------------------------------------------------------|----------------|----------------|-------------------------|-------------------------------------------------------------------------|
| | | | | |
| EXPENDITURES | | | | |
| General Administration | | | | |
| 190-210-6100 - Council Remuneration/Wages | 79,100 | 78,945 | 80,300 | 2% Increase - same as staff |
| 190-210-6210 - Council RecGen/EHT/Morneau | 3,300 | 3,036 | 5,400 | change with 2% and also no longer have members that are exempt from CPP |
| 190-210-7040 - Council Conference, Accomodation & Meals | 4,500 | 2,428 | 7,000 | Requested by Council December 20, 2022 Draft Meeting |
| 190-210-7044 - Council Conference/Meeting Registration | 4,000 | 2,439 | 4,000 | |
| 190-210-7048 - Council Conference Transportation | 1,000 | | 1,000 | |
| 190-210-7088 - Council Insurance | 27,000 | 26,750 | 27,000 | |
| 190-210-7096 - Council Mileage (general & Meetings) | 200 | 112 | 200 | |
| 190-210-7100 - Council Misc. Expense | 500 | | 500 | |
| 190-210-7101 - Council - Integrity Commissioner | 10,000 | 2,671 | 10,000 | |
| 190-210-7132 - Council Public Relations | 500 | | 500 | |
| 190-210-7160 - Council Special Circumstances | 3,500 | 2,601 | -, | Christmas Dinner |
| 190-210-7172 - Council Subscriptions | 300 | | 300 | |
| 190-210-7176 - Council Supplies | | 3,866 | | |
| 190-210-7208 - Council Advertising | 1,000 | 967 | 1,000 | |
| 190-210-7308 - Council Memberships | 1,800 | | 1,800 | |
| 190-210-7380 - Council Training Seminars | 1,000 | 43 | 1,000 | |
| 190-210-7620 - Council Misc. Donations | 100 | 55 | 100 | |
| Total General Administration: | 137,800 | 123,913 | 145,100 | |
| Total EXPENDITURES: | 137,800 | 123,913 | 145,100 | |
| | | | | |
| Surplus (Deficit) | (137,800) | (123,913) | (145,100) | - - |

Township of Montague Statement of Revenues and Expenses-Administration For the Year 2023

| | 2022 | 2022 | 2023 Proposed | |
|--------------------------------------------------------|---------|---------|---------------|------------------------------------------------------------------------------------------------------------------|
| | Budget | Actual | Budget | Notes |
| REVENUE | | | | |
| 193-200-4087 - Admin- One Time Provincial Funding | 40,000 | | | Used in 2022 |
| 193-200-5040 - Admin Misc Revenue | 27,500 | 27,164 | 27,500 | |
| 193-200-5103 - Tax Certificates | 5,000 | 5,628 | 5,000 | |
| 193-200-8020 - Admin Transfer From Reserves | 68,000 | | 255,000 | \$150,000 Building Engineering/Drawings, \$10,000 Pay Equity, \$25,000 Zoning By-Law Update, \$70,000 AMP Update |
| 193-200-8026 - FCM Funding | | 25,000 | | |
| Total REVENUE: EXPENDITURES Capital | 140,500 | 57,792 | 287,500 | |
| 193-205-6010 - Complex Building Capital | 90,000 | 18,564 | 150,000 | complex Drawings/Engineering |
| Total Capital: | 90,000 | 18,564 | 150,000 | |
| General Administration | | | | |
| 193-210-6100 - Admin Remuneration/Wages | 295,800 | 227,455 | 285,800 | includes 2% COLA for staff and a step increase for any staff that meet perfomance management |
| 193-210-6200 - Admin Workers Compensation | 9,000 | 6,012 | 9,000 | any stan that meet periornance management |
| 193-210-6210 - Admin Rec Gen/EHT/Benefits | 53,550 | 31,278 | | Change in benefits costs - EI, CPP etc. |
| 193-210-6220 - Admin OMERS/RRSP | 28,800 | 23,122 | 28,800 | , , |
| 193-210-7040 - Admin Conference Accomodation & Meals | 1,000 | · | 1,000 | |
| 193-210-7044 - Admin Conference/Meetings Registrations | 1,000 | | 1,000 | |
| 193-210-7048 - Admin Conference Transportation | 500 | | 500 | |
| 193-210-7096 - Admin Mileage (general & meetings) | 500 | 241 | 500 | |
| 193-210-7124 - Admin Postage | 1,750 | 2,116 | 1,750 | |
| 193-210-7172 - Admin Subscriptions | 100 | 51 | 100 | |
| 193-210-7176 - Admin Office Supplies | 5,500 | 9,318 | 5,500 | |
| 193-210-7180 - Tax Billing Supplies/Postage | 7,300 | 6,741 | 7,300 | |
| 193-210-7204 - Admin Accounting Fees | 12,500 | 13,687 | 12,500 | |
| 193-210-7208 - Admin Advertising | 2,500 | 2,209 | 2,500 | |
| 193-210-7236 - Admin Contracted Services | 7,500 | 33,453 | 87,500 | \$7,500 Misc, \$10,000 Pay Equity Review, \$70,000 AMP Update |
| 193-210-7240 - Admin Courier | 200 | | 200 | |
| 193-210-7275 - Contracted Services - Website | 2,000 | 1,883 | 2,000 | |
| 193-210-7300 - Admin Legal Fees | 8,000 | 3,741 | 8,000 | |

Report Date 2023-01-11 3:26 PM

Township of Montague Statement of Revenues and Expenses-Administration For the Year 2023

| | 2022 | 2022 | 2023 Proposed | |
|----------------------------------------------------|---------|---------|---------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|
| | Budget | Actual | Budget | Notes |
| 193-210-7308 - Admin Memberships | 2,000 | 3,503 | 2,000 | |
| 193-210-7380 - Admin Training/Seminars | 4,000 | 207 | 4,970 | Additional training for new employees (JHSC Level 1&2, AMCTO Courses) |
| 193-210-7512 - Bank Charges / Service Charges | 5,700 | 4,596 | 5,700 | |
| 193-210-7550 - Admin - Health & Safety | 5,000 | 2,609 | 5,000 | |
| Total General Administration: | 454,200 | 372,222 | 526,620 | |
| Admin - Complex | | | | |
| 193-210-7084 - Admin Hydro | 8,000 | 9,335 | 8,000 | |
| 193-210-7088 - Admin/Complex Insurance | 15,150 | 16,288 | 21,650 | Based on qupte received for 2023 (additional \$6500 over 2022 but staff added environmental insurance for the fuel tanks at the admin complex) |
| 193-210-7100 - Admin/Complex Supplies Misc Expense | 4,000 | 1,425 | 4,000 | |
| 193-210-7104 - Admin/Complex Misc Repairs | 4,000 | 325 | 4,000 | |
| 193-210-7105 - Admin/Complex - Propane | 3,000 | 3,141 | 3,000 | |
| 193-210-7272 - HiSpd-Net/Email/GIS/IT Serv | 33,000 | 37,398 | 35,000 | Based on previous years |
| 193-210-7296 - Complex Janitorial Contract | 10,000 | 6,660 | 10,000 | |
| 193-210-7344 - Admin Service Agmts Equip Rentals | 6,000 | 6,722 | 6,000 | |
| 193-210-7372 - Admin Telephone/Fax | 3,000 | | 3,000 | |
| 193-210-8020 - Admin Transfer to Reserves | 103,000 | 103,019 | 76,000 | Admin \$20,000, Municipal Complex \$56,000, \$5,000 Elections - SCBA \$27,000 has been paid but reserve allocation has been set up in Fire for this |
| Total Admin - Complex: | 189,150 | 184,313 | 170,650 | |

Report Date 2023-01-11 3:26 PM

Township of Montague Statement of Revenues and Expenses-Administration

For the Year 2023

2022 2023 Proposed 2022 **Budget** Budget Actual Notes **Elections** 193-215-7124 - Elections Online /Telephone Voting 9,883 1,300 Annual Fee for DataFix 15,000 193-215-7176 - Elections Supplies 1,000 24 193-215-7208 - Elections Advertising 2,000 1,201 **Total Elections:** 18,000 11,108 1,300 **Total EXPENDITURES:** 586,207 751,350 848,570 Surplus (Deficit) (610,850) (528,415) (561,070)

Township of Montague Statement of Revenues and Expenses-Fire For the Year 2023

| | 2022 Budget | 2022 Actual | 2023 Proposed Budget | Notes |
|--------------------------------------------------------|----------------|----------------|-------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|
| REVENUE | | | | |
| 211-200-4086 - Fire MTO Revenue | 2,000 | | 2,000 | |
| 211-200-5022 - First Response - Merrickville | 5,800 | 7,098 | 7,300 | Based on Revenue charged for Special Area Charge |
| 211-200-8020 - Fire Transfer From Reserves | | | 565,000 | \$488,000 reserves + \$62,000 from DC (For the Pumper), \$15,000 for a Flunta Platform (water vessel), 4 suits for water rescue and 10 life jackets |
| Total REVENUE: | 7,800 | 7,098 | 574,300 | |
| EXPENDITURES Capital 211-205-6015 - Fire Equip Capital | | | 565,000 | Fire Tanker - New, Water rescue gear and vessel |
| Total Capital: | 0 | 0 | 565,000 | - |
| General Administration | | | | |
| 211-210-6100 - Fire Remuneration/Wages | 35,700 | 31,578 | 45,700 | Includes 2% COLA and Deputy Chief Salary of \$7,500 not included in 2022 budget |
| 211-210-6105 - Remuneration Volunteer Points | 79,050 | 84,793 | 82,200 | 2% COLA |
| 211-210-6110 - Volunteer Flat Rate Earnings | 40,000 | 13,576 | 40,000 | |
| 211-210-6200 - Fire Workers Compensation | 8,200 | 9,368 | 10,800 | Maximum WSIB change to \$110,000 |
| 211-210-6210 - Fire - RecGen/EHT/Benefits | 9,550 | 6,853 | 8,500 | overbudgeted in 2022 |
| 211-210-6220 - Fire - OMERS | 3,500 | 3,163 | 3,700 | Change in Wages |
| 211-210-7040 - Fire Conference Accomodation & Meals | 3,000 | 3,168 | 3,000 | |
| 211-210-7064 - Fire Prevention & Public Safety | 1,000 | 1,261 | 1,000 | |
| 211-210-7084 - Fire Hydro | 4,800 | 718 | 4,800 | |
| 211-210-7088 - Fire Insurance | 16,000 | 15,750 | 16,000 | |
| 211-210-7116 - Fire Operational Expense | 5,000 | 3,894 | 5,000 | |
| 211-210-7118 - Fire - Equip - SCBA, Bunker & Helmets | 10,000 | 11,678 | 10,000 | |
| 211-210-7176 - Fire Supplies | 300 | 519 | 300 | |
| 211-210-7188 - Fire Uniforms | 1,500 | 2,558 | 1,500 | |
| 211-210-7208 - Fire Advertising | 300 | | 300 | |
| 211-210-7240 - Fire Courier | | 54 | | |
| 211-210-7256 - First Response - Merrickville | 9,700 | 7,070 | 7,300 | Based on Agreement - 3% increase over 2022 (offset in revenue) |

Report Date 2023-01-11 3:26 PM

Township of Montague Statement of Revenues and Expenses-Fire For the Year 2023

2022

2023 Proposed

2022

| | Budget | Actual | Budget | Notes |
|------------------------------------------------|---------|---------|---------|-------------------------------------------------------|
| 211-210-7272 - Fire - Whos Responding Software | 1,500 | 1,119 | 1,500 | |
| 211-210-7280 - Hydrant Mtce. | 1,500 | | 1,500 | |
| 211-210-7300 - Fire Legal Fees | 10,000 | | 4,000 | Over the past several years this has not been used. |
| 211-210-7308 - Fire Memberships | 1,000 | 890 | 1,000 | |
| 211-210-7372 - Fire Telephone/Fax | 800 | 731 | 800 | |
| 211-210-7380 - Fire Training Seminars | 15,000 | 11,529 | 15,000 | |
| 211-210-7382 - Debt Repayment | 28,100 | 27,019 | | Finished payment in 2022 |
| 211-210-7550 - Fire Health and Safety | 3,000 | 380 | 3,000 | |
| 211-210-8020 - Fire Transfer to Reserves | 50,000 | 50,000 | 77,000 | \$50,000 for equipment, \$27,000 for SCBA replacement |
| Total General Administration: | 338.500 | 287.669 | 343.900 | |

Township of Montague Statement of Revenues and Expenses-Fire For the Year 2023

| | 2022 Budget | 2022 Actual | 2023 Proposed Budget |
|--------------------------------------------------------|----------------|----------------|-------------------------|
| Building Mtce/Service | | 7101001 | |
| 211-220-7072 - Fire Bldg Furnace Oil | 8,000 | 6,720 | 8,000 |
| 211-220-7104 - Fire Bldg Misc Repairs | 1,000 | 649 | 1,000 |
| 211-220-7176 - Fire Bldg Supplies | 600 | | 600 |
| 211-220-7236 - Fire Contracted Services/ Peer Support | 5,000 | | 5,000 |
| Total Building Mtce/Service: | 14,600 | 7,369 | 14,600 |
| Equipment Mtce/Service | | | |
| 211-225-7068 - Fire Equip Fuel | 4,000 | 440 | 4,000 |
| 211-225-7328 - Fire Radio/Pager Mtce. | 3,000 | 2,753 | 3,000 |
| 211-225-7370 - 2015 Kawaski Mule (ATV) & 2015 Trailer | 500 | | 500 |
| 211-225-7384 - Unit 650 - 2012 Ford F550 - Van | 2,150 | 850 | 2,150 |
| 211-225-7390 - Unit 630 - 1999 GMC - Tanker | 2,140 | 1,151 | 2,140 |
| 211-225-7394 - Unit 620-2019 Freightliner - Pumper | 2,200 | 504 | 2,200 |
| 211-225-7398 - Unit 660 - 2014 Dodge 550 - Creek Truck | 1,150 | 473 | 1,150 |
| 211-225-7399 - 2020 Fire 1/2 Ton | 2,000 | 238 | 2,000 |
| Total Equipment Mtce/Service: | 17,140 | 6,409 | 17,140 |
| Emergency Management | | | |
| 212-210-7100 - EMC Exercises & Misc Expense | 1,750 | 102 | 1,750 |
| 212-210-7104 - EMC Equipment Maintenance | 1,000 | | 1,000 |
| 212-210-7380 - EMC Training | 1,750 | | 1,750 |
| 212-210-8000 - Emergency Occurences - Unbudgeted | | 679 | |
| Total Emergency Management: | 4,500 | 781 | 4,500 |
| Total EXPENDITURES: | 374,740 | 302,228 | 945,140 |
| | | | |
| Surplus (Deficit) | (366,940) | (295,130) | (370,840) |

Report Date 2023-01-11 3:26 PM

Township of Montague Statement of Revenues and Expenses-Fire For the Year 2023

the Year 2023

2022 2023 Proposed
Budget Actual Budget Notes

Report Date 2023-01-11 3:26 PM

Township of Montague Revenues and Expenses-Police Services For the Year 2023

| 2022 Budget | 2022 Actual | 2023 Proposed Budget | Notes |
|----------------|------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| | | | |
| 6,600 | 2,566 | 6,600 | |
| 6,600 | 2,566 | 6,600 | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | | | |
| | 450 | | |
| | 153 | | |
| | 530 530 | | 2023 Notice recevied for amount due from TWP |
| · · | 330,336 | , | 2023 Notice received for amount due from TVVF |
| · · | 4 617 | • | Purchase another Armadillo for the Township |
| (5,000) | 1,017 | | Purchase of another Armadillo |
| 555,200 | 543,308 | 533,200 | |
| 555,200 | 543,308 | 533,200 | |
| (548,600) | (540,742) | (526,600) | |
| | 500 6,600 500 800 600 500 200 200 800 545,000 6,600 5,000 (5,000) 555,200 | Budget Actual 6,600 2,566 6,600 2,566 500 800 600 500 200 200 200 200 545,000 545,000 5,000 5,000 (5,000) 153 800 538,538 6,600 5,000 4,617 (5,000) 555,200 543,308 | Budget Actual Budget 6,600 2,566 6,600 6,600 2,566 6,600 500 500 800 800 600 500 500 200 200 200 153 200 800 800 800 545,000 538,538 513,000 6,600 6,600 6,600 5,000 4,617 5,000 555,200 543,308 533,200 |

Township of Montague Revenues and Expenses-Protection Control & ByLaw For the Year 2023

| | 2022 Budget | 2022 Actual | 2023 Proposed Budget | Notes |
|---------------------------------------------------|----------------|----------------|-------------------------|-------------------------------------------------|
| REVENUE | | | | · |
| 261-200-5034 - Livestock Claims Reimbursement | 12,000 | 5,006 | 12,000 | |
| 261-200-5210 - Dog Tags/Kennel Licences | 7,000 | 6,390 | 7,000 | |
| Total REVENUE: | 19,000 | 11,396 | 19,000 | - |
| | | | | |
| EXPENDITURES General Administration | | | | |
| 261-210-6120 - Fence Viewers Compensation | 300 | 30 | 300 | |
| 261-210-6125 - Livestock Valuers Compensation | 2,000 | 835 | 2,000 | |
| 261-210-6200 - PC/BL Workers Compensation | 1,200 | 1,365 | 1,300 | |
| 261-210-7060 - Dog Tags/Books/etc. | 270 | 377 | 270 | |
| 261-210-7096 - PC/BL Mileage (General & Meetings) | 1,000 | 15 | 1,000 | |
| 261-210-7124 - PC/BL Postage | , | 12 | , | |
| 261-210-7176 - PC/BL Supplies & Misc | 300 | | 300 | |
| 261-210-7236 - PC/BL Contracted Services | 39,500 | 40,178 | 40,300 | 2% increase similar to staff based on agreement |
| 261-210-7300 - PC/BL Legal Fees | 1,400 | | 1,400 | |
| 261-210-7320 - Pound Fees | 3,000 | 3,686 | 3,500 | Based on agreement - \$250/month plus fees |
| 261-210-7612 - Livestock Compensation | 12,000 | 4,719 | 12,000 | |
| Total General Administration: | 60,970 | 51,217 | 62,370 | |
| Total EXPENDITURES: | 60,970 | 51,217 | 62,370 | - |
| Ourselve (Deficit) | | (00.004) | | - |
| Surplus (Deficit) | (41,970) | (39,821) | (43,370) | |

Township of Montague Statement of Revenues and Expenses-Conservation For the Year 2023

| | 2022 Budget | 2022 Actual | 2023 Proposed Budget | Notes |
|--------------------------------------------------------------|----------------|----------------|-------------------------|------------------------------------------------|
| EXPENDITURES General Administration 271-210-7340 - RVCA Levy | 25,000 | 24,701 | 25 500 | Actual costs not yet received - Estimated 7.7% |
| · | | , | - | increase |
| Total General Administration: | 25,000 | 24,701 | 25,500 | _ |
| Total EXPENDITURES: | 25,000 | 24,701 | 25,500 | |
| | | | | |
| Surplus (Deficit) | (25,000) | (24,701) | (25,500) | - |

Township of Montague Statement of Revenues and Expenses-Public Works For the Year 2023

| | 2022 | 2022 | 2023 Proposed | |
|----------------------------------------------------------------------------------------|-------------------|---------|---------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| | Budget | Actual | Budget | Notes |
| REVENUE | | | | |
| 315-200-4085 - Federal Gas Tax Grant | | (43) | | |
| 315-200-4086 - Pits and Quarries Grant | 10,000 | 32,528 | 25,000 | based on previous royalties received from TOARC |
| 315-200-4090 - Pub Wks Revenue/other Mun Roads | 10,000 | 11,030 | 10,000 | |
| 315-200-4095 - Pub Works Revenue Other Mun Winter Maint | 80,000 | 92,850 | 80,000 | |
| 315-200-5030 - OCIF Funding | 100,000 | 100,000 | 115,000 | Were provided the funding allocation amount for 2023, will be used for Ford Road and Code Capital |
| 315-200-5040 - Pub Wks Misc Revenue Other | 130,500 | 167,239 | 500 | |
| 315-200-5050 - Pub Wks - Loss (Gain) on Disposal | | 2,253 | | |
| 315-200-5120 - Culvert Deposit Fee | 1,500 | 525 | 1,500 | |
| 315-200-8020 - Pub Wks Transfer From Reserves | 1,175,000 | | 1,076,000 | \$350k tandem, \$200k Storage Shed, \$261k Code, \$40k McGuire Road (survey, legal and hydro), \$10k Pinery (survey and legal and in 2024 there will be anticipated costs of \$230k), \$175,000 Kelly Jordan, \$40k Op. fuel/stone dust |
| 315-200-8025 - Transfer from Obligatory Funds | 730,000 | | 124,000 | \$124,000 Code (Gas Tax) |
| 315-200-8030 - Transfer from DC Reserve | 25,000 | | 35,000 | \$30,000 Roller for Grader, \$5,000 Reflectometer (shared purchase with DNE) |
| Total REVENUE: EXPENDITURES | 2,262,000 | 406,382 | 1,467,000 | |
| Capital | 400.000 | 05.000 | 200,000 | \$250,000 to adom: \$20,000 roller for Creder |
| 315-205-6000 - Pub Wks Equipment Capital | 480,000 | 85,208 | | \$350,000 tandem, \$30,000 roller for Grader |
| 315-205-6010 - Pub Wks Building Capital 315-205-6040 - Pub Wks Construction Capital | 200,000 | 1.070 | 200,000 | Storage Shed |
| · | 40.000 | 1,978 | E0 000 | \$40,000 McGuire, \$10,000 Pinery |
| 315-206-6000 - Pub Wks Capital - Gravel 315-206-6010 - Pub Wks Capital - Tar & Chip | 40,000 410,000 | 9,922 | | \$410,000 Code, \$90,000 Ford Road |
| 315-206-6020 - Pub Wks Capital - Micro-surfacing | 765,000 | 410,779 | • | Kelly Jordan |
| 315-206-6030 - Pub Wks Capital - Culverts | 265,000 | 226,459 | 173,000 | Kelly Jordan |
| Total Capital: | 2,160,000 | 734,346 | 1,305,000 | |
| General Administration | | | | |
| 315-210-6100 - Pub Wks Remuneration/Wages | 351,300 | 324,225 | 366,000 | 2% COLA plus step increase for Performance Management. Overtime has now been budgeted for PW where as in the past it has not been budgeted for payout - which could be an issue. |

Township of Montague Statement of Revenues and Expenses-Public Works For the Year 2023

| | 2022 Budget | 2022 Actual | 2023 Proposed Budget | Notes |
|---------------------------------------------------------|----------------|----------------|-------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 24F 240 C200 Dub Wike Weekens Commonwestion | | 9.419 | | Notes |
| 315-210-6200 - Pub Wks Workers Compensation | 10,850 | -, - | 11,000 | |
| 315-210-6210 - Pub Wks Rec Gen/EHT/Benefits | 66,850 | 47,508 | 73,000 | |
| 315-210-6220 - Pub Wks OMERS | 32,400 | 31,592 | 34,000 | |
| 315-210-7040 - Pub Wks Conference Accomodation & Meals | 2,000 | 1,443 | 2,000 | |
| 315-210-7044 - Pub Wks Conference/Meetings Registration | 1,800 | 69 | 1,800 | |
| 315-210-7048 - Pub Wks Conference Transportation | 200 | 22 | 400 | Change based on increase planned conference |
| 245 240 7000 Dub W/s Incurence | 20,000 | 25.750 | 20,000 | attendance |
| 315-210-7088 - Pub Wks Insurance | 36,000 | 35,750 | 36,000 | |
| 315-210-7100 - Pub Wks Misc Expense | 1,500 | 736 | 1,500 | |
| 315-210-7172 - Pub Wks Subscriptions | | 78 | | |
| 315-210-7176 - Pub Wks Supplies | 2,000 | 1,943 | 2,000 | |
| 315-210-7188 - Pub Wks Uniforms | 4,000 | 4,665 | 5,000 | for 2023 and moving forward - staff plan to bring an amendment to the Personnel Policy to allow each PW member to have \$1,000 towards PPE each year including boots. |
| 315-210-7208 - Pub Wks Advertising | 1,000 | 280 | 1,000 | |
| 315-210-7232 - Pub Wks Consulting Fees | 7,000 | 3,459 | 7,000 | |
| 315-210-7300 - Pub Wks Legal Fees | 1,000 | 2,756 | 1,000 | |
| 315-210-7308 - Pub Wks Memberships | 2,000 | 400 | 2,000 | |
| 315-210-7372 - Pub Wks Telephone/Fax | 2,400 | 1,851 | 2,400 | |
| 315-210-7380 - Pub Wks Training Seminars | 6,000 | 6,510 | 12,000 | PW is behing on training - such as winter maintenance, patroller, grader certification, Mahoney Road School, CRS Development (Lead Hand), Gravel Road School, Chainsaw Cert. |
| 315-210-8020 - Pub Wks Transfer to Reserves | 350,000 | 350,000 | 350,000 | |
| Total General Administration: | 878,300 | 822,706 | 908,100 | |

Township of Montague Statement of Revenues and Expenses-Public Works For the Year 2023

| | 2022 Budget | 2022 Actual | 2023 Proposed Budget | Notes |
|------------------------------------------------------|----------------|----------------|-------------------------|--------------------------------------------------------------------------------------------------------------|
| Building Mtce/Service | | | | |
| 315-220-7072 - Pub Wks Furnace Oil | 14,000 | 12,482 | 14,000 | |
| 315-220-7084 - Pub Wks Hydro | 4,500 | 718 | 4,500 | |
| 315-220-7104 - Pub Wks Building Maint | 11,000 | 5,678 | 11,000 | |
| 315-220-7344 - Pub Wks Service Agmts | 2,500 | 1,940 | 8,500 | Service Agreement for radios |
| Total Building Mtce/Service: | 32,000 | 20,818 | 38,000 | |
| Equipment Mtce/Service | | | | |
| 315-225-7120 - Vehicle - License | 6,500 | 1,961 | 7,000 | Annual increase in licensing fees |
| 315-225-7121 - Vehicles-Krown Rust Protection | 2,200 | 2,297 | 2,600 | Slight change based on actual |
| 315-225-7122 - Vehicles-Infobite Software Support | 1,000 | | 1,000 | |
| 315-225-7216 - 2020 Ford 3 Ton | 4,000 | 1,762 | 4,000 | |
| 315-225-7220 - 2010 GMC 1/2 Ton #1 | 4,000 | 1,804 | 4,000 | |
| 315-225-7221 - 2018 Dodge 1/2 Ton | 4,000 | 235 | 4,000 | |
| 315-225-7225 - 2021 Case 580 SNWT Backhoe | | 1,593 | | New Equipment - not previously budgeted |
| 315-225-7260 - Volvo Grader #1 | 15,000 | 13,456 | 10,000 | |
| 315-225-7284 - International 2011 | 18,500 | 10,545 | 15,000 | This is the truck that will be replaced either late 2023 or 2024 depending on availability and supply chain. |
| 315-225-7290 - Freightliner 2021 | 6,000 | 4,595 | 6,000 | |
| 315-225-7291 - International 2016 (Plow Truck) | 18,500 | 11,361 | 15,000 | |
| 315-225-7292 - 2008 John Deere Wheeled Excavator | 14,000 | 2,385 | 15,000 | This is in the AMP to be replaced but the asset is still in good working condition. |
| 315-225-7293 - Grader - 2015 John Deere | 15,000 | 8,988 | , | Needs new tires in 2023 |
| 315-225-7328 - Pub Wks 2 Way Radio | 2,500 | 1,245 | 3,000 | |
| 315-225-7344 - Pub Wks Misc Equip Service | 3,000 | 1,659 | 4,500 | Sweeper Bristles |
| Total Equipment Mtce/Service: | 114,200 | 63,886 | 115,100 | |
| General Road Mtce | | | | |
| 315-230-7010 - Gen Rd Mtce - Roadside Garbage Pickup | 1,850 | 295 | 1,850 | |
| 315-230-7020 - Gen Rd Mtce Beaver Dam Misc Exp | 1,400 | 701 | 1,400 | |
| 315-230-7028 - Gen Rd Mtce Brushing Misc Material | 1,400 | | 1,400 | |
| 315-230-7068 - Gen Rd Mtce Fuel | 79,380 | 91,504 | 100,000 | Change in fuel prices - uncertainty of pricing for 2023 |
| 315-230-7069 - Gen Rd Fuel - Carbon Tax | | 11,482 | | |
| 315-230-7076 - Gen Rd Mtce General Shop Supplies/Exp | 5,000 | 4,077 | 5,000 | |

Township of Montague Statement of Revenues and Expenses-Public Works For the Year 2023

| | 2022 | 2022 | 2023 Proposed | |
|----------------------------------------------------|---------|---------|---------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| | Budget | Actual | Budget | Notes |
| 315-230-7090 - Gen Rd Mtce Mesh System | 2,000 | 1,203 | 9,000 | Mesh pricing(asset Management) \$5,700 yearly and training |
| 315-230-7140 - Gen Rd Mtce Rural Addressing | 1,400 | 957 | 1,500 | C |
| 315-230-7152 - Gen Rd Mtce Signs & Safety Devices | 4,000 | 3,961 | 10,000 | Purchase a reflectometer 50\$ with DNE (\$5,000) |
| 315-230-7324 - Gen Rd Mtce Railway Flasher Agmts | 24,000 | 22,713 | 26,000 | Based on previous years |
| Total General Road Mtce: | 120,430 | 136,893 | 156,150 | |
| Paved Roads | | | | |
| 315-240-7304 - Paved Roads Line Painting | 20,500 | 16,852 | 22,000 | |
| 315-242-7028 - Paved Brushing Parts & Supplies | 5,000 | 3,914 | 5,000 | |
| 315-243-7052 - Culvert Purchases | 12,500 | 12,931 | 15,000 | GAL vs OLY = 25 years vs. 50 years |
| 315-245-7080 - Paved Hard Top Patch Materials | 5,000 | 6,142 | 5,000 | |
| 315-245-7236 - Paved Hard Top Contracted Services | 20,000 | 20,155 | 20,000 | McCrea Road Crack Sealing - Needs to be increased to complete crack sealing on an annual basis, could use an additional \$40k here, which would result in approx. 1.2% increase in levy |
| 315-245-7252 - Paved Hard Top Equip Rentals | 16,500 | 12,341 | 10,000 | Based on previous years and needs. |
| 315-246-7192 - Paved Weed Control | 17,000 | 12,134 | 27,500 | 300km of Road (Whole Township) - behind on maintenance of noxious weeds |
| 315-246-7236 - Paved Roadside Mowing | 19,000 | 9,608 | 14,000 | Based on 3 cuts throughtout the year and the locked in price. |
| Total Paved Roads: | 115,500 | 94,077 | 118,500 | |
| Unpaved Roads | | | | |
| 315-252-7236 - Unpaved Brushing & Tree Maintenance | 3,000 | 3,256 | 4,000 | Dangerous trees in areas staff cannot attend to, a bucket truck is required. |
| 315-253-7052 - Unpaved Culverts - Material | 10,000 | 6,928 | 13,000 | Based on granular price increase. |
| 315-255-7100 - Unpaved Gravel Misc Expense | 5,320 | 25,843 | 25,000 | Was included in 2022 budget, but for some reason was removed after Council approved it. |
| 315-255-7212 - Unpaved Gravel Calcium Dust Control | 90,000 | 73,984 | 90,000 | |
| 315-255-7268 - Gravel Contracted | 281,000 | 255,961 | 315,000 | 20,500MT 22km of Road (Brown, Buffam, Burchill, Ford, McConnell, McGuire, Sturgess) |
| Total Unpaved Roads: | 389,320 | 365,972 | 447,000 | |
| Winter Control | | | | |
| 315-260-7148 - Salt Supply | 123,000 | 86,705 | 120,000 | Price locked in until May 2023 |

Township of Montague Statement of Revenues and Expenses-Public Works For the Year 2023

| | 2022 Budget | 2022 Actual | 2023 Proposed Budget | Notes |
|---------------------------------------------------|----------------|----------------|-------------------------|---------------------------------------------------------------------------------------------------------------------------------------|
| 315-260-7149 - Stone Dust Supply | 45,000 | 70,615 | 65,000 | Increase in pricing received - \$15.80/MT to \$19.80/MT delivered and stacked. One year price and it is expected to be lower for 2024 |
| 315-260-7156 - Snow Plowing Materials | 13,000 | 8,900 | 15,000 | · |
| 315-260-7236 - Winter Control Contracted Services | 3,000 | 2,479 | 3,500 | Smiths Falls is no longer completing the Street Sweeping for us, this is contracted out. |
| Total Winter Control: | 184,000 | 168,699 | 203,500 | |
| Total EXPENDITURES: | 3,993,750 | 2,407,397 | 3,291,350 | |
| Surplus (Deficit) | (1,731,750) | (2,001,015) | (1,824,350) | |

Township of Montague Revenues and Expenses-Street Lights For the Year 2023

| | 2022 Budget | 2022 Actual | 2023 Proposed Budget | Notes |
|---------------------------------------------|----------------|----------------|-------------------------|-----------------|
| EXPENDITURES General Administration | | | | |
| 320-210-7168 - Street Lights Materials/Mtce | 2,000 | 600 | 2,500 | |
| 320-210-7368 - Street Lights Billings | 5,000 | 5,176 | 6,000 | Based on Actual |
| Total General Administration: | 7,000 | 5,776 | 8,500 | - |
| Total EXPENDITURES: | 7,000 | 5,776 | 8,500 | - |
| Surplus (Deficit) | (7,000) | (5,776) | (8,500) | - - |

Township of Montague Statement of Revenues and Expenses-Airport For the Year 2023

| | 2022 Budget | 2022 Actual | 2023 Proposed Budget | Notes |
|-------------------------------------------------------------------|----------------|----------------|-------------------------|-------|
| EXPENDITURES | | | | |
| Capital 361-205-6015 - Airport Equip Capital | 6,000 | | 6,000 | |
| Total Capital: | 6,000 | 0 | 6,000 | |
| General Administration 361-210-7116 - Airport Operational Expense | 8,000 | 52 | 8,000 | |
| Total General Administration: | 8,000 | 52 | 8,000 | |
| Total EXPENDITURES: | 14,000 | 52 | 14,000 | |
| | | (70) | | |
| Surplus (Deficit) | (14,000) | (52) | (14,000) | |

Township of Montague Statement of Revenues and Expenses-Waste Mgmt For the Year 2023

| | 2022 | 2022 | 2023 Proposed | |
|-----------------------------------------------|---------|---------|---------------|----------------------------------------------------------------------------|
| | Budget | Actual | Budget | Notes |
| REVENUE | | | | |
| 421-200-4085 - Stewardship Recycling Grant | 40,000 | 68,123 | 20,000 | should receive 50% if transition happens July 1, 2023 |
| 421-200-5004 - Blue Box Sales | 500 | 719 | 500 | |
| 421-200-5013 - Composter Sales | | 467 | 400 | |
| 421-200-5074 - Special Tags & Pick Up Revenue | 19,250 | 1,017 | 1,000 | Based on actual |
| 421-200-5106 - Trash Tag Sales | 2,000 | 4,017 | 2,000 | |
| Total REVENUE: | 61,750 | 74,343 | 23,900 | |
| EXPENDITURES | | | | |
| General Administration | | | | |
| 421-210-6100 - Waste Mgmt Remuneration/Wages | 300 | | 300 | |
| 421-210-7024 - Blue Boxes | 1,500 | 1,306 | 6,500 | Blue box payment as per contract with Emterra - One time payment 2023 |
| 421-210-7088 - Waste Mgmt - Insurance | 14,250 | 14,000 | 14,250 | • |
| 421-210-7164 - Special Pick UP Day | 16,750 | | 4,000 | Based on previous year |
| 421-210-7176 - Waste Mgmt Supplies | 1,500 | 834 | 1,500 | |
| 421-210-7208 - Waste Mgmt Advertising | 800 | 321 | 800 | |
| 421-210-7276 - Household Hazardous Waste Exp | 3,000 | 50 | 4,000 | Agreement with Carleton Place - fluctuates based on usage |
| 421-210-7300 - Waste Mgmt Legal Fees | 2,000 | | 2,000 | |
| 421-210-7332 - Recycling Collection Contract | 144,000 | 141,638 | | January to July 1, 2023 and then scheduled to transition |
| 421-210-7334 - Recycling Processing Contract | 25,000 | 21,497 | | Based on pricing until July 1 and then move to transition |
| 421-210-7402 - Waste Collection Contract | 126,000 | 125,347 | 150,000 | 2022 is projected to be \$140,000 - contract includes adjustment for Fuel. |
| 421-210-7406 - Waste Disposal Contract | 100,000 | 93,676 | 107,000 | \$2022 is projected at \$102,000 |
| Total General Administration: | 435,100 | 398,669 | 418,350 | |
| Total EXPENDITURES: | 435,100 | 398,669 | 418,350 | |

Township of Montague Statement of Revenues and Expenses-Waste Mgmt For the Year 2023

| 2022 | 2022 | 2023 Proposed | |
|-----------|-----------|---------------|-------|
| Budget | Actual | Budget | Notes |
| (373,350) | (324,326) | (394,450) | |

Page 2

Surplus (Deficit)

Township of Montague Statement of Revenues and Expenses-Social Services For the Year 2023

| | 2022 Budget | 2022 Actual | 2023 Proposed Budget | Notes |
|------------------------------------------------|----------------|----------------|-------------------------|-------|
| EXPENDITURES | | | | |
| General Administration | | | | |
| 611-210-7604 - Cemetaries Donations & Misc Exp | 2,400 | 1,900 | 2,400 | |
| 611-210-7605 - Bursaries - School | 1,000 | 100 | 1,000 | |
| 611-210-7645 - Miscellanous Donations | 12,500 | 12,500 | 12,500 | |
| Total General Administration: | 15,900 | 14,500 | 15,900 | |
| Total EXPENDITURES: | 15,900 | 14,500 | 15,900 | |
| Surplus (Deficit) | (15,900) | (14,500) | (15,900) | |

Township of Montague Statement of Revenues and Expenses-Recreation For the Year 2023

| | 2022 Budget | 2022 Actual | 2023 Proposed Budget | Notes |
|--------------------------------------------------------|----------------|----------------|-------------------------|-------------------------------------------------------------------------|
| REVENUE | | | | |
| 711-200-5028 - Hall Rentals | 2,500 | 4,563 | 2,500 | |
| 711-200-5031 - History Book Sales | 100 | | 100 | |
| 711-200-5037 - Misc Events | | 6,263 | | |
| 711-200-8020 - Recreation Transfer From Reserves | 29,000 | | 5,000 | |
| 711-200-8025 - Transfer from DC Reserve | 6,500 | 6,500 | 5,000 | Recreation Agreement with Smiths Falls |
| Total REVENUE: | 38,100 | 17,326 | 12,600 | |
| EXPENDITURES | | | | |
| Capital | | | | |
| 711-205-6010 - Recreation Bldg Capital | 12,000 | | | |
| 711-205-6020 - Recreation Construction Capital | 5,000 | | 5,000 | Library roof, build an interior back wall and insulate in storage area. |
| 711-205-6025 - CCRF - Capital (Generator, Fence, WIFI) | | 24,243 | | Storage area. |
| Total Capital: | 17,000 | 24,243 | 5,000 | - |
| General Administration | | | | |
| 711-210-7084 - Recreation Hydro / Propane | 10,000 | 12,570 | 15,000 | Based on previous years use |
| 711-210-7088 - Recreation Insurance | 14,500 | 14,250 | 14,500 | |
| 711-210-7127 - Rec - Misc. Events | 5,000 | 7,974 | 10,000 | See Recreation request attached to budget |
| 711-210-7132 - Recreation Public Relations | 12,000 | | | Previous year was the Recreation Feasibility Study |
| 711-210-7176 - Recreation Supplies | 1,600 | 6,705 | 1,600 | |
| 711-210-7208 - Recreation Advertising | 500 | 56 | 500 | |
| 711-210-7296 - Recreation Janitorial Contract | 10,000 | 3,655 | 10,000 | |
| 711-210-7372 - Recreation Telephone/Fax | 590 | 1,227 | , | Includes WIFI |
| 711-210-7418 - Recreation Water Testing | 500 | 64 | 500 | |
| 711-210-7550 - Recreation Health & Safety | | 621 | | |
| 711-210-7628 - Recreation Cost Sharing Smiths Falls | 58,000 | 25,996 | , | 2022 includes deficit from closure of arena in 2022. |
| 711-210-8020 - Recreation Transfer to Reserves | 50,000 | 50,000 | 50,000 | _ |
| Total General Administration: | 162,690 | 123,118 | 164,100 | |
| Building Mtce/Service | | | | |
| 711-220-7104 - Recreation Misc Repairs & Maintenance | 6,500 | 7,390 | 6,500 | |

Township of Montague Statement of Revenues and Expenses-Recreation For the Year 2023

| | 2022 Budget | 2022 Actual | 2023 Proposed Budget |
|-----------------------------------------|----------------|----------------|-------------------------|
| 711-220-7344 - Recreation Service Agmts | 300 | 427 | 300 |
| Total Building Mtce/Service: | 6,800 | 7,817 | 6,800 |
| Total EXPENDITURES: | 186,490 | 155,178 | 175,900 |
| | | | |
| Surplus (Deficit) | (148,390) | (137,852) | (163,300) |

Township of Montague Statement of Revenues and Expenses-Library For the Year 2023

| | 2022 Budget | 2022 Actual | 2023 Proposed Budget | Notes |
|----------------------------------------------------------------------------------------------------------------------------|-----------------|-----------------|-------------------------|------------------------------------------------------------------------------------------|
| REVENUE 715-200-4085 - Province of OntLibrary Grant | 6,800 | | 6,800 | |
| Total REVENUE: | 6,800 | 0 | 6,800 | - |
| EXPENDITURES General Administration 715-210-7616 - Merrickville Library Board 715-210-7644 - Smiths Falls Library Board | 8,300 15,500 | 8,200 14,750 | | based on discussions from December 22, 2022 Draft 2023 Request from Smiths Falls Library |
| Total General Administration: | 23,800 | 22,950 | 29,000 | - |
| Total EXPENDITURES: | 23,800 | 22,950 | 29,000 | - |
| Surplus (Deficit) | (17,000) | (22,950) | (22,200) | - -) |

Township of Montague Statement of Revenues and Expenses-Planning/Bldg. For the Year 2023

| | 2022 Budget | 2022 Actual | 2023 Proposed Budget | Notes |
|------------------------------------------------------|----------------|----------------|-------------------------|--------------------------------|
| REVENUE | | | | |
| Building Revenue | | | | |
| 811-200-5201 - Building Permits | 30,000 | 52,170 | 45,000 | Avg. from previous 3 years |
| Total Building Revenue: | 30,000 | 52,170 | 45,000 | |
| Planning Revenue | | | | |
| 811-200-5052 - Planning Parkland Fees Re: Severances | 7,500 | 10,500 | 7,500 | |
| 811-200-5064 - Planning/Zoning Applications | 2,000 | 3,002 | 2,000 | |
| 811-200-5082 - Severance Notice Listings | 500 | 5,650 | 500 | |
| 811-200-5085 - Minor Variance Fee | 500 | 750 | 500 | |
| 811-200-5090 - Development Charges | 89,500 | 115,393 | 89,500 | |
| 811-200-5115 - Zoning Certificates | | 500 | | |
| Total Planning Revenue: | 100,000 | 135,795 | 100,000 | |
| Septic Revenue | | | | |
| 811-205-5201 - Septic Permits | | 1,442 | | |
| 811-205-5210 - Septic Application | | 1,066 | | |
| 811-205-5215 - Septic File Search | | 206 | | |
| Total Septic Revenue: | 0 | 2,714 | 0 | |
| Total REVENUE: | 130,000 | 190,679 | 145,000 | |
| EXPENDITURES Building | | | | |
| 811-210-6100 - Bldg Remuneration/Wages | 54,570 | 62,821 | 56,000 | 2% COLA and any step increases |
| 811-210-6200 - Bldg Workers Compensation | 1,330 | 1,492 | 1,700 | 270 GOET and any deep moreages |
| 811-210-6210 - Bldg Rec Gen/EHT/Benefits | 2,040 | 3,721 | 2,600 | |
| 811-210-7044 - Bldg Conference/Meeting Reg. | 100 | 0,. = . | 100 | |
| 811-210-7088 - Bldg & Plan Insurance (50/50) | 18,000 | 17,790 | 18,000 | |
| 811-210-7096 - Bldg Mileage (Gen & Meet) | 1,800 | 1,236 | 2,200 | |
| 811-210-7176 - Bldg Supplies | 600 | 4,934 | 600 | |
| 811-210-7308 - Bldg Memberships | 1,000 | 256 | 1,000 | |
| 811-210-7380 - Bldg Training Seminars | 1,000 | 1,374 | 1,000 | |

Township of Montague Statement of Revenues and Expenses-Planning/Bldg. For the Year 2023

| | 2022 Budget | 2022 Actual | 2023 Proposed Budget | Notes |
|---------------------------------------------------------|----------------|----------------|-------------------------|------------------------------------------------------|
| 811-205-6100 - Septic Inspector Remuneration | | 982 | Daagot | |
| Total Building: | 80,440 | 94,606 | 83,200 | - |
| Planning | | | | |
| 811-210-6105 - Planning Remuneration/Wages | 8,000 | 18,411 | 62,000 | hired a full-time Junior Planner |
| 811-210-6115 - Com of Adj & Econ Devl Compenstation | | 915 | | |
| 811-210-6205 - Planning Workers Compensation | 500 | | 1,850 | |
| 811-210-6215 - Planning Rec Gen/EHT/Benefits | 1,500 | 5,569 | 19,300 | |
| 811-210-7208 - Plan Advertising | 2,000 | 3,796 | 2,000 | |
| 811-210-7232 - Plan Consulting Fees | 30,880 | 25,625 | 20,000 | Reduction based on having a full-time Junior Planner |
| 811-210-7233 - Plan Supplies | | | 500 | Junior Planner |
| 811-210-7234 - Plan Training | | | 2,000 | Junior Planner |
| 811-210-7240 - Plan Courier | | 32 | | |
| 811-210-7300 - Plan Legal Fees | 2,000 | 6,457 | 2,000 | |
| 811-210-7390 - Official Plan/Zoning Amendment | | 1,664 | 25,000 | to be funded from Modernization Reserve |
| 811-210-8021 - Transfer to Parkland Reserve Fund | 7,500 | | 7,500 | |
| 811-210-8030 - Development Charges Transfer To Reserves | 89,500 | 86,513 | 89,500 | |
| Total Planning: | 141,880 | 148,982 | 231,650 | |
| Total EXPENDITURES: | 222,320 | 243,588 | 314,850 | |
| REVENUE | | | | |
| Building Revenue | | | | |
| 811-200-5201 - Building Permits | 30,000 | 52,170 | 45,000 | Avg. from previous 3 years |
| Total Building Revenue: | 30,000 | 52,170 | 45,000 | |
| Planning Revenue | | | | |
| 811-200-5052 - Planning Parkland Fees Re: Severances | 7,500 | 10,500 | 7,500 | |
| 811-200-5064 - Planning/Zoning Applications | 2,000 | 3,002 | 2,000 | |
| 811-200-5082 - Severance Notice Listings | 500 | 5,650 | 500 | |
| 811-200-5085 - Minor Variance Fee | 500 | 750 | 500 | |
| 811-200-5090 - Development Charges | 89,500 | 115,393 | 89,500 | |
| 811-200-5115 - Zoning Certificates | | 500 | | |

Township of Montague Statement of Revenues and Expenses-Planning/Bldg. For the Year 2023

| | 2022 Budget | 2022 Actual | 2023 Proposed Budget | Notes |
|------------------------------------------------------------------------------------|-----------------|-----------------|-------------------------|------------------------------------------------------|
| Total Planning Revenue: | 100,000 | 135,795 | 100,000 | - |
| Septic Revenue | | | | |
| 811-205-5201 - Septic Permits | | 1,442 | | |
| 811-205-5210 - Septic Application | | 1,066 | | |
| 811-205-5215 - Septic File Search | | 206 | | _ |
| Total Septic Revenue: | 0 | 2,714 | 0 | |
| Total REVENUE: | 130,000 | 190,679 | 145,000 | - |
| EXPENDITURES | | | | |
| Building | E4 E70 | 60.004 | FC 000 | 20/ COLA and any stan insurance |
| 811-210-6100 - Bldg Remuneration/Wages 811-210-6200 - Bldg Workers Compensation | 54,570 1,330 | 62,821 1,492 | | 2% COLA and any step increases |
| 811-210-6210 - Bldg Rec Gen/EHT/Benefits | 2,040 | 3,721 | 2,600 | |
| 811-210-7308 - Bldg Memberships | 1,000 | 256 | • | |
| 811-210-7380 - Bldg Training Seminars | 1,000 | 1,374 | 1,000 | |
| 811-210-7044 - Bldg Conference/Meeting Reg. | 100 | 1,011 | 100 | |
| 811-210-7088 - Bldg & Plan Insurance (50/50) | 18,000 | 17,790 | | |
| 811-210-7096 - Bldg Mileage (Gen & Meet) | 1,800 | 1,236 | 2,200 | |
| 811-210-7176 - Bldg Supplies | 600 | 4,934 | 600 | |
| 811-205-6100 - Septic Inspector Remuneration | | 982 | | |
| Total Building: | 80,440 | 94,606 | 83,200 | - |
| Planning | | | | |
| 811-210-6105 - Planning Remuneration/Wages | 8,000 | 18,411 | 62,000 | hired a full-time Junior Planner |
| 811-210-6205 - Planning Workers Compensation | 500 | | 1,850 | |
| 811-210-6215 - Planning Rec Gen/EHT/Benefits | 1,500 | 5,569 | • | |
| 811-210-7208 - Plan Advertising | 2,000 | 3,796 | | |
| 811-210-7232 - Plan Consulting Fees | 30,880 | 25,625 | | Reduction based on having a full-time Junior Planner |
| 811-210-7233 - Plan Supplies | | | | Junior Planner |
| 811-210-7234 - Plan Training | | | • | Junior Planner |
| 811-210-7240 - Plan Courier | | 32 | | |

Township of Montague Statement of Revenues and Expenses-Planning/Bldg. For the Year 2023

| | 2022 | 2022 | 2023 Proposed | |
|---------------------------------------------------------|-----------|-----------|---------------|-----------------------------------------|
| | Budget | Actual | Budget | Notes |
| 811-210-7300 - Plan Legal Fees | 2,000 | 6,457 | 2,000 | |
| 811-210-7390 - Official Plan/Zoning Amendment | | 1,664 | 25,000 | to be funded from Modernization Reserve |
| 811-210-8021 - Transfer to Parkland Reserve Fund | 7,500 | | 7,500 | |
| 811-210-8030 - Development Charges Transfer To Reserves | 89,500 | 86,513 | 89,500 | |
| 811-210-6115 - Com of Adj & Econ Devl Compenstation | | 915 | | |
| Total Planning: | 141,880 | 148,982 | 231,650 | |
| Total EXPENDITURES: | 222,320 | 243,588 | 314,850 | |
| Surplus/Deficit | (184,640) | (105,818) | (339,700) | |

Township of Montague Statement of Revenues and Expenses-Drainage For the Year 2023

| | 2022 Budget | 2022 Actual | 2023 Proposed Budget | Notes |
|--------------------------------------------------------|----------------|----------------|-------------------------|---------------------------|
| REVENUE | | | | - |
| 911-200-4080 - Drainage Superintendent - Prov Grant | 4,000 | | 4,000 | |
| Total REVENUE: | 4,000 | 0 | 4,000 | - |
| EXPENDITURES | | | | |
| 911-210-7096 - Municipal Drains Mileage (gen. & mtgs.) | 100 | | 100 | |
| 911-210-7208 - Municipal Drains - Advertising | 500 | | 500 | |
| 911-210-7232 - Municipal Drains - Drain Superintendent | 25,000 | 2,713 | 15,000 | Based on previous 6 years |
| 911-210-7240 - Municipal Drains - Courier | 100 | | 100 | |
| 911-210-7380 - Municipal Drains Training / Seminars | 200 | 1,734 | 200 | |
| Total EXPENDITURES: | 25,900 | 4,447 | 15,900 | - |
| Surplus/Deficit | (21,900) | (4,447) | (11,900) | -) |